

Univerza v Mariboru, MSTeams, 15. 5. 2026

Analiza razpisa kot temelj učinkovite projektne prijave v programu Obzorje Evropa

mag. Katja Žagar

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- Katja Žagar
- NKT Obzorje Evropa– v Sloveniji neprofesionalna mreža, nimamo pristojnosti za pregledovanje projektnih predlogov >> usmerjamo v pre-screening
- Avstrija, Švedska... – ARIS
- Področje Grozd 6
- Partnerstva znotraj Obzorja Evropa (Bioidiversa+, ForestValue2, *FOREST*)



Kaj bomo danes počeli?

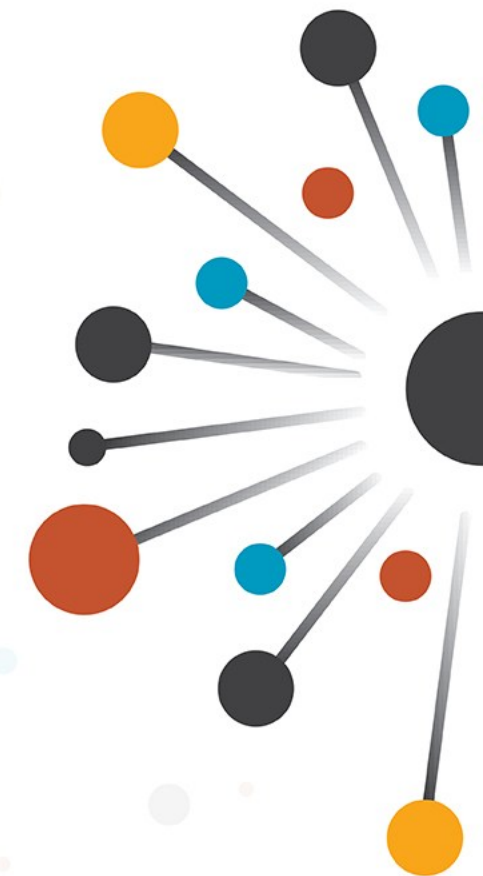
Kontekst Obzorja Evropa

Delovni program (osnutki)

Poglobljena analiza razpisne teme

Interaktivna delavnica

Praktični nasveti za pripravo odličnega projektne predloga



Asylum, Migration and Integration Fund AMIF2027	Border Management and Visa Instrument BMVI	Business and Consumer Surveys Programme (BCS) BCS	Citizens, Equality, Rights and Values programme CERV
Connecting Europe Facility CEF2027	Creative Europe CREA2027	Customs Control Equipment Instrument CCEI	Customs Programme CUST
Digital Europe Programme DIGITAL	Erasmus+ Programme ERASMUS2027	EU Anti-fraud Programme EUAF	EU External Action RELEX2027
EU Renewable Energy Financing Mechanism RENEWFM	EU4Health Programme (EU4H) EU4H	Euratom Research and Training Programme EURATOM2027	EUROPE DIRECT ED
European Defence Fund EDF	European Maritime Fisheries and Aquaculture Fund EMFAF	European Parliament (EP) EP	European Social Fund + ESF
European Solidarity Corps ESC2027	Fiscalis Programme FISC	Horizon Europe HORIZON	IMCAP IMCAP2027
Information Measures for the EU Cohesion policy IMREG	Innovation Fund INNOVFUND	Internal Security Fund ISF	Interregional Innovation Investments I3
Just Transition Mechanism JTM	Justice Programme JUST2027	Neighbourhood, Development and International Cooperation Instrument – Global Europe (NDICI) NDICI	Pilot Projects Funds PPPA2027
Programme for Environment and Climate Action LIFE2027	Promotion of Agricultural Products AGRIP2027	Protection of the Euro against Counterfeiting Programme PERI	Research Fund for Coal and Steel RFC2027
Single Market Programme SMP	Social Prerogative and Specific Competencies Lines Programme SOCPL	Technical assistance for ERDF, CF and JTF ERDFTA	Technical Support Instrument (TSI) TSI
Union Civil Protection Mechanism UCPM2027			

Primerjava

	Horizon Europe (R&I)	Drugi centralizirani programi (e.g., LIFE, Erasmus+, ED)
Glavni fokus	Ustvarjanje novega znanja in tehnologij (R&I)	Krepitev zmogljivosti , mobilnost in izmenjava najboljših praks
Zrelost projektov	Nizki do visoki TRL-ji (od temeljnih raziskav do tržno zrelih rešitev)	Srednji do visoki TRL-ji (demonstracije, uvajanje, aplikacije, razvoj človeškega kapitala)
Področje	Vsa raziskovalna področja (zdravje, digitalno, podnebje itd.)	Specifične sektorske politike EU (LIFE: okolje/podnebje; Erasmus+: izobraževanje/mladina)
Vrsta projektov	Konzorciji za skupne raziskave in inovacije, individualne štipendije /granti (ERC, MSCA, EIC)	Mobilnostne štipendije , partnerska sodelovanja , demonstracijske/pilotne aktivnosti
Upravni model	Večinoma neposredno upravljanje s strani EK/izvajalskih agencij	Kombinacija neposrednega upravljanja (EK) in posrednega upravljanja (nacionalne agencije – predvsem za Erasmus+)

Recap: What is Horizon Europe?

The **EU's flagship research and innovation programme** for 2021-2027. The world's largest research funding programme – a total budget of **€95.5 Bn (~NZD 170Bn)**

Led by the **European Commission**

Structured in 3 Core 'Pillars'

- **Pillar 1:** Excellent Science (basic and frontier research – 'bottom-up' funding)
- **Pillar 2:** Global Challenges (focused on thematic societal challenges – 'top-down' funding)
 - Cluster 1: Health
 - Cluster 2: Culture, Creativity & Inclusive Society
 - Cluster 3: Civil Security
 - Cluster 4: Digital Industry & Space
 - Cluster 5: Climate, Energy & Mobility
 - Cluster 6: Biotechnology, Agriculture, Food & Environment
- **Pillar 3:** Innovative Europe (support for innovation-driven growth – funding for 'scale up & commercialisation')



Open to Non-EU '**Associated**' Countries – which includes **Canada, New Zealand, South Korea, Turkey, Norway & more.**

HORIZON EUROPE

EURATOM

SPECIFIC PROGRAMME: EUROPEAN DEFENCE FUND

*Exclusive focus on
defence research
& development*

Research
actions

Development
actions

SPECIFIC PROGRAMME IMPLEMENTING HORIZON EUROPE & EIT*



**Pillar I
EXCELLENT SCIENCE**

European Research Council

Marie Skłodowska-Curie

Research Infrastructures



**Pillar II
GLOBAL CHALLENGES &
EUROPEAN INDUSTRIAL
COMPETITIVENESS**

Clusters

- Health
- Culture, Creativity & Inclusive Society
- Civil Security for Society
- Digital, Industry & Space
- Climate, Energy & Mobility
- Food, Bioeconomy, Natural Resources, Agriculture & Environment

Joint Research Centre



**Pillar III
INNOVATIVE EUROPE**

European Innovation
Council

European innovation
ecosystems

European Institute of
Innovation & Technology*

WIDENING PARTICIPATION AND STRENGTHENING THE EUROPEAN RESEARCH AREA

Widening participation & spreading excellence

Reforming & Enhancing the European R&I system

Fusion

Fission

Joint
Research
Center

* The European Institute of Innovation & Technology (EIT) is not part of the Specific Programme

Delovni program



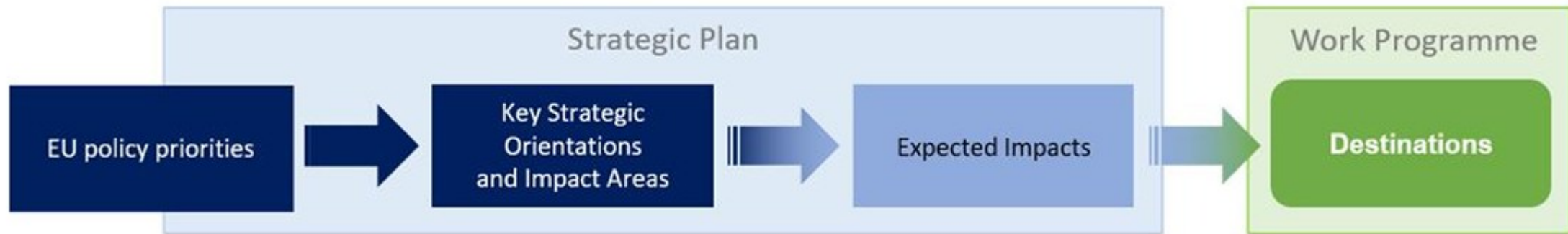
Some of the Essential Terminology – Pillar 2

Work Programmes: These are detailed documents outlining the specific research areas that will be funded under Horizon Europe. Each Cluster hosts its own Work Programme. They include information on the scope of the topics, expected impacts and outcomes, available budget, and any conditions related to the call.

Clusters: Pillar 2 is organised into thematic clusters that address major global challenges. Each cluster focuses on a specific area, such as health, culture, security, digital technologies, climate, and food.

Destinations: Within each cluster, specific destinations outline the expected impacts and outcomes of the research and innovation activities. These destinations help to guide the focus of the funding calls and ensure alignment with Horizon Europe's overall priorities. Consider these as ***areas of impact***.

Topics: Each topic includes details on the scope, expected impacts, and budget. Consider these as ***funding calls***.



- Each Destination mirrors one specific expected impact of the strategic plan
- All **32 expected impacts of the strategic plan** are covered by the Work Programmes

Expected impact (Strategic Plan 2025-2027)	Destination (Cluster 6 work programme)
27. Fostering mitigation of and adaptation to climate change in areas and sectors covered by Cluster 6.	Destination 5: Land, oceans and water for climate action
28. Putting biodiversity on a path to recovery, and protecting and restoring ecosystems and their services.	Destination 1: Biodiversity and ecosystem services
29. Achieving healthy soils and forests, as well as clean air, fresh water and marine water, whilst ensuring water resilience and the transition to a clean, competitive and circular economy and sustainable bioeconomy.	Destination 3: Circular economy and bioeconomy sectors Destination 4: Clean environment and zero pollution
30. Ensuring healthy food and nutrition security by making agriculture, fisheries, aquaculture and food systems sustainable, resilient, inclusive and within planetary boundaries.	Destination 2: Fair, healthy and environmentally friendly food systems from primary production to consumption
31. Sustainably developing rural, urban and coastal areas.	Destination 6: Resilient, inclusive, healthy and green rural, coastal and urban communities
32. Developing innovative governance models and tools enabling sustainability and resilience.	Destination 7: Innovative governance, environmental observations and digital solutions in support of the Green Deal



V Delovnem programu 2026/2027 za GROZD 6 - 7 destinacij

(tematskih področij)

Destinacija 1: BIODIV

Biotska raznovrstnost in ekosistemske storitve
Biodiversity and ecosystem services

Destinacija 2: FARM2FORK

Pravični, zdravi in okolju prijazni živilski sistemi od primarne proizvodnje do porabe
Fair, healthy and environmentally-friendly food systems from primary production to consumption

Destinacija 3: CIRCBIO

Krožno gospodarstvo in sektorji biogospodarstva
Circular economy and bioeconomy sectors

Destinacija 4: ZEROPOLLUTION

Čisto okolje in ničelno onesnaženje
Clean environment and zero pollution

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Destinacija 5: CLIMATE

Zemljišča, oceani in voda za podnebne ukrepe
Land, oceans and water for climate action

Destinacija 6: COMMUNITIES

Odporne, vključujoče, zdrave in zelene podeželske, obalne in mestne skupnosti
Resilient, inclusive, healthy and green rural, coastal and urban communities

Destinacija 7: GOVERNANCE

Inovativno upravljanje, opazovanje okolja in digitalne rešitve v podporo Zelenemu dogovoru
Innovative governance, environmental observations and digital solutions in support of the Green Deal



Enostopenjski

Call 1 – april 2027 (D1, D3, D4)

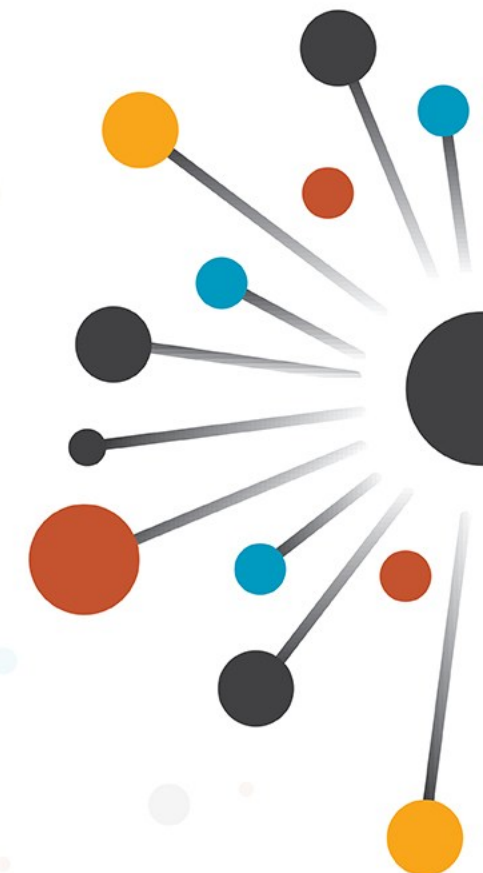
Call 2 – april 2027 (D2, D5, D6)

Call 3 – februar 2027 (D7)

Dvostopenjski – februar 2027 (D2, D3)

2027	TEMA	SREDSTVA (mio EUR)	ŠT. PRIČAKOVANIH P
D1 - BIODIV	9	135	18
D2 - FARM2FORK	11	182,85	32
D3 - CIRCBIO	12	132	24
D4 - ZEROPOLLUTION	4	36,8	8
D5 - CLIMATE	5	73	10
D6 - COMMUNITIES	2	27	5
D7 - GOVERNANCE	7	49,05	10
SKUPAJ	50	635,7	107

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Delovni program 2026/2027 = Razpisi

Delovni program za posamezne Grozde (2026/2027)
sprejeti.

Objava razpisov / Delovnega programa v EU Funding & Tenders Portal >>

[9. Food, Bioeconomy, Natural Resources, Agriculture and Environment](#)

Predvidena amandmaja WP2026/2027 >> september 2026

Samostojna delovna programa za bridging actions in horizontal call (2027: biodiversity/nature; 2026: AI in CID)

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Delovni program

Delovni programi za posamezne Grozde (2026/2027) sprejeti / večinoma enostopenjski razpisi za 2026 zaključeni – Grozd 6:

Horizon Europe

Cluster 6: Food, bioeconomy, natural resources, agriculture and environment



1132

proposals
received

€405.4
million

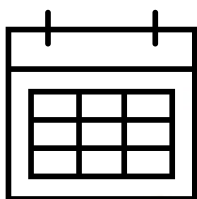
available
budget



2026 Call for proposals



Povabilo



Dogodek >> EU programi za trajnostni razvoj: od energije do hrane in naravnih virov

26. 5. 2026, MVZI, Ljubljana

Grozd 5

Grozd 6

Misije EU

LIFE

NEB

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Sooblikovanje Delovnega programa

Komitološki register > Documents (za delovne verzije Delovnih programov)

Javno dostopno: [Comitology Register](https://ec.europa.eu/transparency/comitology-register/screen/home?lang=en)

<https://ec.europa.eu/transparency/comitology-register/screen/home?lang=en>

Documents

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Documents

Search options

Documents (110001)

Committee

Meeting

Select meeting

Document Code

Select Code - D000001

Document Type

Select Type

Procedure

Select Procedure

Document Title

Document

From

DD-MM-YYYY

To

DD-MM-YYYY

Showing results 1 to 5

S111828/01 | Summary Record

[Cluster 2 PC meeting - 25-10-23 - Summary Record](#)

CMTD(2025)1810 | 23/10/2025

C70406 | Programme Committee for the specific programme implementing Ho
Programme for Research and Innovation – Culture, Creativity and Inclusive Soc

D106549/03 | Draft Implementing Act

[Draft COMMISSION REGULATION \(EU\) amending Reg. 440/2008 as regards the test methods, to adapt them to](#)

CMTD(2025)1004 | 26/06/2025

C34200 | Committee established under the Regulation concerning the Registrat
and Restriction of Chemicals (REACH) (Joint responsibility with DG ENV)

D111851/01 | Draft Implementing Act

[Commission Implementing Decision amending the conditional marketing authorisation granted by Decision C\(2021\) 4587 final for "Koselugo -](#)

Cluster	Strateški	Committee code
Strateško	Strategic configuration (overall HEU)	C70401
CL1	Zdravje	C70405
CL2	Kultura, ustvarjalnost in vključujoča družba	C70406
CL3	Civilna varnost za družbo	C70407
CL4	Digitalno, industrija in vesolje	C70408
CL5	Podnebje, energija in mobilnost	C70409
CL6	Hrana, biogospodarstvo, naravni viri, kmetijstvo in okolje	C70410
NEB + Misije	Strategic configuration	C70401



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Search options

Committee

C70410

Meeting

Select meeting

Document Code

Select Code - D000001

Document Type

Select Type

Procedure

Select Procedure

Document Title

work programme 2026-

From

DD-MM-YYYY

To

DD-MM-YYYY

Clear

Documents (4)

Committee C70410 Document Title work programme 2026-

Showing results 1 to 4

D107407/04 | Draft Implementing Act

Draft Implementing Decision – Work Programme 2026-2027 – Part 9. Food, Bioeconomy, Natural Resources, Agriculture and Environment v. 4 of 30/09/2025

CMTD(2025)1383 | 06/10/2025

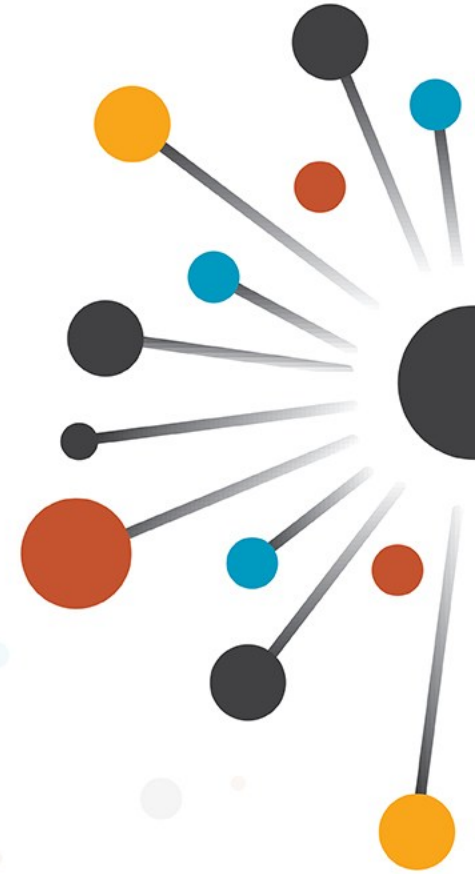
C70410 | Programme Committee for the specific programme implementing Horizon Europe - the Framework Programme for Research and Innovation – Food, Bioeconomy, Natural Resources, Agriculture and Environment

D107407/03 | Draft Implementing Act

Draft Implementing Decision – Work Programme 2026-2027 – Part 9. Food, Bioeconomy, Natural Resources, Agriculture and Environment v. 3 of 30/07/2025

CMTD(2025)910 | 04/06/2025

C70410 | Programme Committee for the specific programme implementing Horizon Europe - the Framework Programme for Research and Innovation – Food, Bioeconomy, Natural Resources, Agriculture and Environment



Structure of the Work Programme

Funnelling from destination to topic

Table of contents

Introduction.....

Destination – Climate sciences and responses for the transformation towards climate neutrality.....

Call - Climate sciences and responses

Conditions for the Call

HORIZON-CL5-2021-D1-01-01: Improved understanding of greenhouse gas fluxes and radiative forcers, including carbon dioxide removal technologies

HORIZON-CL5-2021-D1-01-02: Modelling the role of the circular economy for climate change mitigation.....

HORIZON-CL5-2021-D1-01-03: Maximising the impact and synergy of European climate change research and innovation

- **Introduction** on main challenges of this WP
 - **Destinations** (first level of expected impact of this destination)
 - **Calls** (under each destination)
 - **TOPICS (under each call)**

Horizon Europe Work Programme

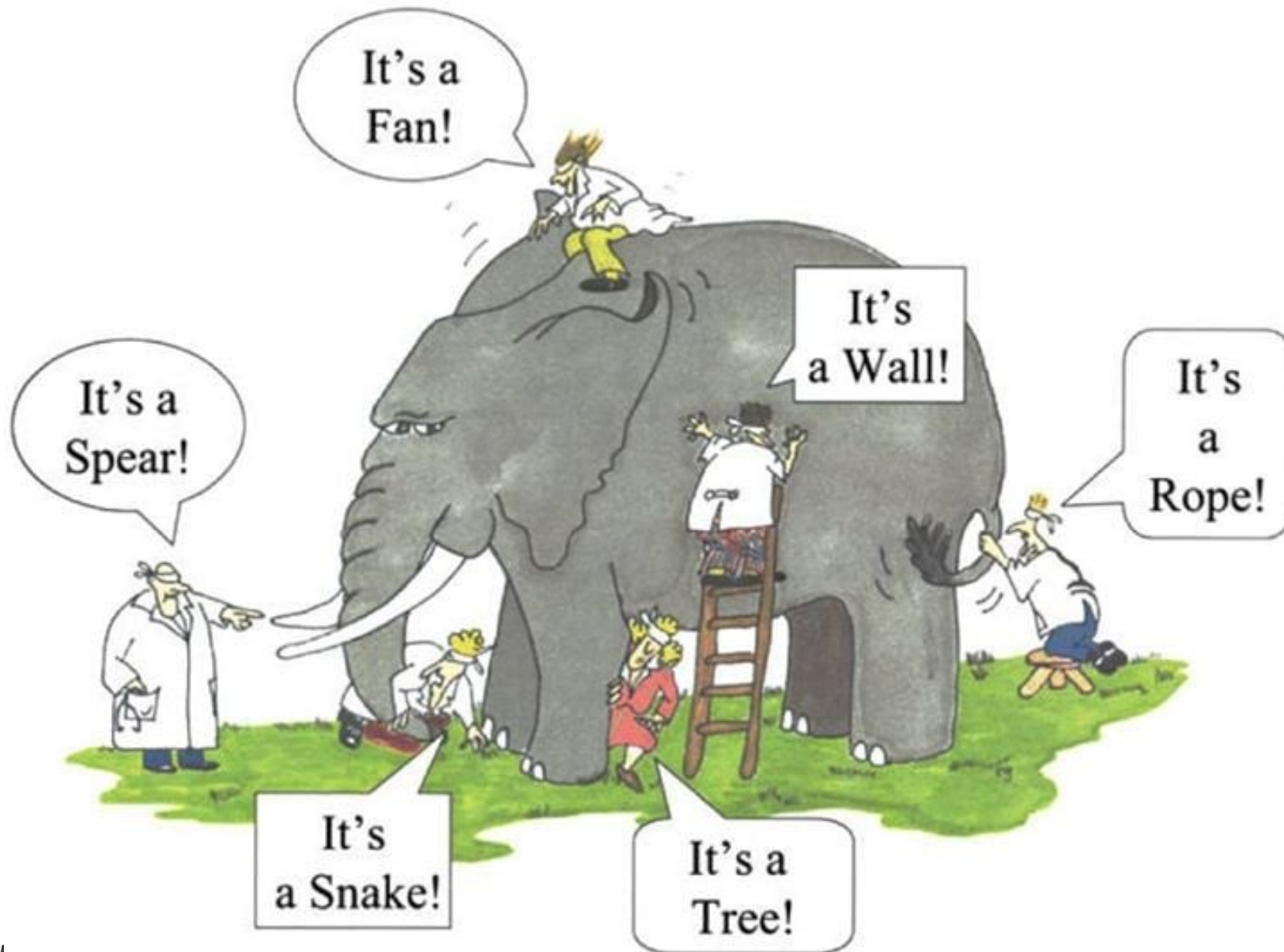
- Horizon Europe is implemented through **work programmes** which set out funding opportunities mainly through **calls for proposals**.
- A call for proposal will normally contain one or more **topics** with a common deadline. The budget of the call is distributed among topics. Where topics share a budget envelope, proposals for these topics will be competing against each other and will result in a single ranking list.
- Applicants **apply to a specific call and topic**.
- Each topic to which applicants can apply will include:
 - The topic **scope**
 - The topic **expected outcome**
 - The **expected impact** of the destination to which the topic belongs
 - The **type of action**
 - The topic **budget** (or budget shared by group of topics)

Poglobljena analiza razpisne teme Kako mapirati slona?



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Razpis = slon

Prijavitelji = slepi možje

Tipična napaka:

projektna skupina prebere samo “svoj del” razpisa (npr. krajinar vidi prostor, inženir tehnologijo) in pripravi projekt, ki je **lokalno dober**, a **ne pokrije celote**, ki jo razpis dejansko zahteva.



Kaj pomeni “videti celega slona” pri razpisu:

- **Scope (opis teme, obseg):** kaj točno želi razpis rešiti
- **Expected Outcomes (rezultat):** kakšne konkretne rezultate moraš doseči
- **Impact (vpliv):** zakaj to sploh šteje (družbeni, okoljski, ekonomski učinek)
- **Implementation:** kako prepričljivo pokažeš, da zmoreš (konzorcij, metodologija, časovnica)



Če zgrešiš en del, evalvator vidi “samo nogo ali rep” - in projekt pade, četudi je drugje močan.

KLJUČNO, da razumeš **celoten sistem razpisa** in kako se deli povezujejo.

Najboljši projekti so tisti, kjer so vsi “slepi možje” usklajeni v eno konsistentno zgodbo.

Praktično pravilo: Pred pisanjem si razpis razstavi na dele, nato pa preveri:

Ali projekt eksplicitno odgovori na vsak element razpisa, ali samo na tistega, ki nam je najbližji?



Essential Terminology II

Expected Outcomes - These are the **specific results that a project needs to achieve**. They are clearly defined in the work programmes and are used to measure the success and impact of the funded projects. Your project results must align with these expectations.

Scope - Refers to the **boundaries and focus of a particular topic** or call within the work programmes. The scope outlines what is expected to be addressed by the project, including the specific challenges, research areas, and activities that should be undertaken. It helps applicants understand the requirements and expectations for their proposals.

Cross-Cutting Priorities - These overarching themes and objectives are integrated across various parts of Horizon Europe to ensure coherence and maximise impact. Examples of cross-cutting priorities include **gender equality, social sciences and humanities, open science, and international cooperation**. These priorities help to address broader societal challenges and ensure that research and innovation activities are inclusive and impactful.

Vsaka beseda ima pomen.



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Navigating a Funding Call Text

HORIZON-CL6-2024-CircBio-02-2-two-stage: Increasing the circularity in plastics value chains

Specific conditions	
<i>Expected EU contribution per project</i>	The Commission estimates that an EU contribution of around EUR 5.00 million would allow these outcomes to be addressed appropriately. Nonetheless, this does not preclude submission and selection of a proposal requesting different amounts.
<i>Indicative budget</i>	The total indicative budget for the topic is EUR 10.00 million.
<i>Type of Action</i>	Innovation Actions
<i>Admissibility conditions</i>	The conditions are described in General Annex A. The following exceptions apply: Applicants submitting a proposal under the blind evaluation pilot (see General Annex F) must not disclose their organisation names, acronyms, logos, nor names of personnel in Part B of their first stage application (see General Annex E).
<i>Technology Readiness Level</i>	Activities are expected to achieve TRL 6-8 by the end of the project – see General Annex B.
<i>Procedure</i>	The procedure is described in General Annex F. The following exceptions apply: This topic is part of the blind evaluation pilot under which first stage proposals will be evaluated blindly.

How many projects is the funder seeking to support? How much funding is available?

What type of activities are going to be 'in scope'?

Note any call specific conditions

Where should my project start/finish in terms of research maturity? Note. Technology Readiness Levels (TRL) and Societal Readiness Levels (SRL)

Zakaj analiza besedila?

Da res razumeš kaj je cilj razpisa







Uporabno za t.i. – RIA, IA, CSA

Delo v „real time“ Word – določili barve

Part B



Example Call Text Analysis

-  Needs and challenges that need addressing
-  Objectives to be achieved
-  Activities to conduct / methodologies to use
-  Outputs
-  Cross-cutting priorities
-  Target groups and stakeholders

Questions to Consider

What specific needs or challenges should the proposal address?

What are the main objectives of the topic?

What activities will the project need to undertake?

What outputs are expected from the project?

What types of partners should be included in the project?

What other types of stakeholders should the project interact with during its implementation?

HORIZON-XXX-2027-01-02: Systemic approaches to accelerate transformative change for biodiversity

- Needs and challenges that need addressing
- Objectives to be achieved
- Activities to conduct / methodologies to use
- Outputs
- Cross-cutting priorities
- Target groups and stakeholders

Call: Biodiversity

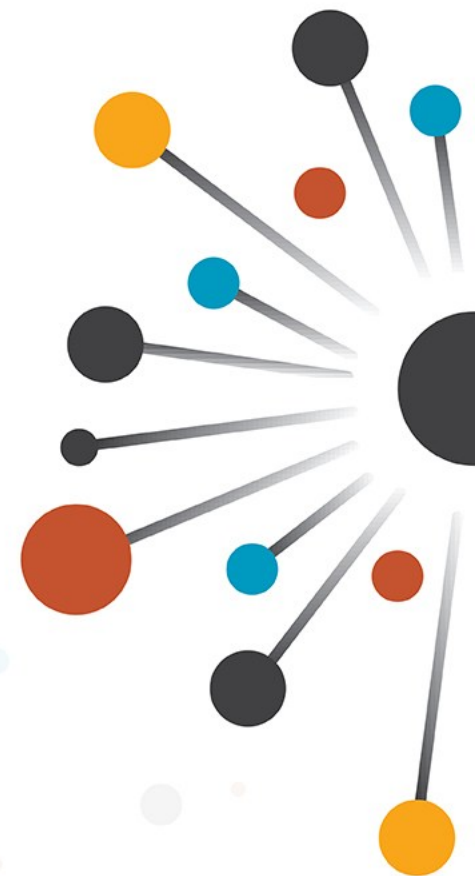
Specific conditions

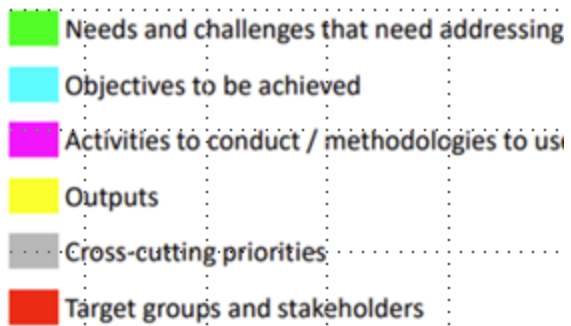
Type of Action	Research and Innovation Action
----------------	--------------------------------

Expected Outcome: Proposals are expected to contribute to all the following expected outcomes:

- policy and decision makers are better equipped to incorporate cultural and societal human behavioural insights in relation to biodiversity, including on business-related dependencies, vulnerabilities and systemic risks, into future policy development;
- institutional, business, financial and economic actors have better visibility on the systemic effects of their interdependencies with ecosystems across value chains; the understanding and mapping of cross-actor and cross-sectoral relationships are improved and collaboration pathways that enable transformative change for biodiversity are strengthened;
- transdisciplinary research communities including from natural and social sciences and humanities, as well as cultural and creative sectors collaborate to improve understanding on the indirect drivers behind biodiversity-harming practices, identify leverage points and test evidence-based interventions – including in relation to governance, incentives, narratives, norms and power asymmetries – with public and private sectors actors to incentivise nature-positive practices.

Scope: As highlighted by IPBES, halting biodiversity loss requires transformative change across mindsets, practices and the rules of the system, in ways that address the underlying causes of biodiversity loss and nature's decline. In this context, systems thinking and behavioural science are not optional add-ons but essential bridges between ambition and

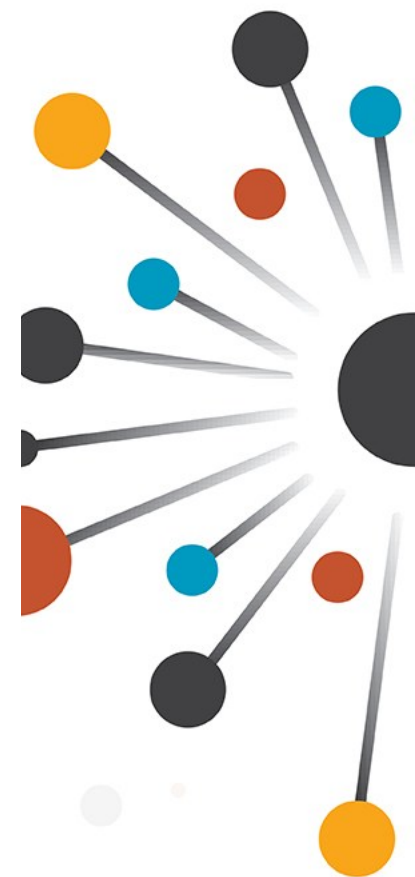


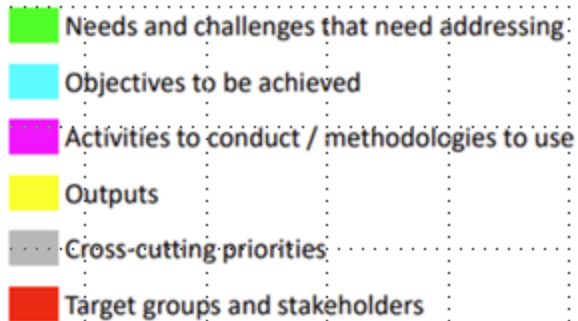


impact, enabling policies and interventions to better translate intentions and actions into behavioural and structural change across all relevant actor groups.

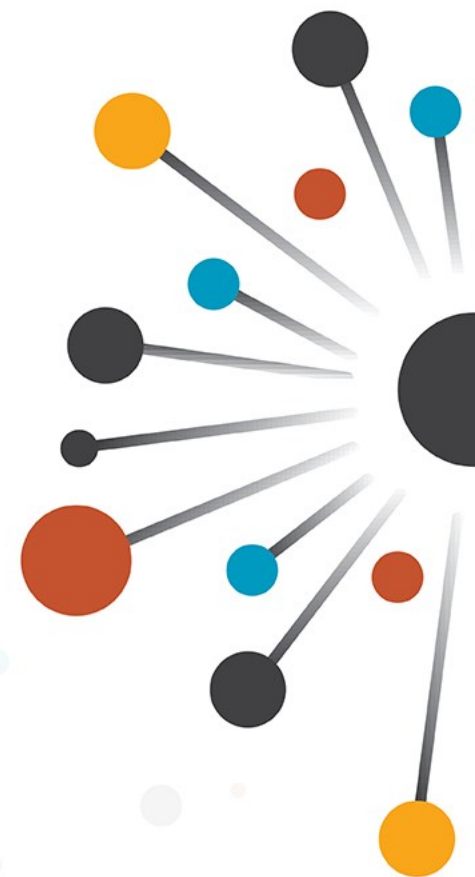
Proposals should:

- explore implementation gaps in transformative change for biodiversity through a systems approach, including behavioural sciences, social sciences and humanities, culture and the arts, building on existing knowledge;
- analyse and map cross-actor and cross-sector relationships, different worldviews and knowledge systems, power dynamics and influence pathways to identify how interactions between them drive or hinder transformative change for biodiversity. A selection of key leverage points for accelerating nature-positive systemic change should be identified;
- anticipate interactions of indirect drivers¹ of biodiversity loss with societal and cultural values, access to and perceptions of nature and behavioural change;
- design, pilot and evaluate approaches, in the public and private sector, to shift governance arrangements, social norms, organisational and community routines and decision-making processes (e.g. compliance and enforcement, investment and finance decisions, land and sea management practices, and communication strategies);
- develop guidance, building on existing networks, data sets, digital platforms and tools, to support the adaptation, replication and scaling of the proposed approaches across sectors and regions + develop guidance, building on existing networks, data sets, digital platforms and tools, to support the adaptation, replication and scaling of the proposed approaches across sectors and regions. Where relevant, this may include the use, development and/or synthesis of indicators, models, data and tools to better capture nature restoration's contribution to systemic risks reduction, across ecosystems;





- optimise data usage + optimise data usage, including standardised data formats, for integrating biodiversity objectives with socio-economic outcomes, increase consistency and ease data interpretation and exchange among sectors;
- support stakeholders across value chains, including primary producers, in aligning their land/sea management practices, business models and broader operations with pathways to transformative change by addressing the challenges they face + stakeholders across value chains, including primary producers (e.g. meeting EU biodiversity targets and objectives, including corporate sustainability and due diligence reporting²) and developing case studies + developing case studies. These should provide solutions to reconcile ecological objectives with socio-economic realities + and developing case studies. These should provide solutions to reconcile ecological objectives with socio-economic realities, promoting sustainable management, policy compliance, economic viability, and enhancing Europe's long-term competitiveness.



⚠ Fill in the title of your proposal below.

TITLE OF THE PROPOSAL

1 Excellence

Excellence – aspects to be taken into account.

- Clarity and pertinence of the project's objectives, and the extent to which the proposed work is ambitious, and goes beyond the state of the art.
- Soundness of the overall methodology.

⚠ The following aspects will be taken into account only to the extent that the proposed work is within the scope of the work programme topic.

1.1 Objectives and ambition

Briefly describe the objectives of your proposed work. Why are they pertinent to the work programme topic? Are they measurable and verifiable? Are they realistically achievable?

- Describe how your project goes beyond the state-of-the-art, and the extent the proposed work is ambitious. Indicate any exceptional ground-breaking R&I, novel concepts and approaches, new products, services or business and organisational models. Where relevant, illustrate the advance by referring to products and services already available on the market. Refer to any patent or publication search carried out.
- Describe where the proposed work is positioned in terms of R&I maturity (i.e. where it is situated in the spectrum from 'idea to application', or from 'lab to market'). Where applicable, provide an indication of the Technology Readiness Level, if possible distinguishing the start and by the end of the project.

⚠ Please bear in mind that advances beyond the state of the art must be interpreted in the light of the positioning of the project. Expectations will not be the same for RIAs at lower TRL, compared with Innovation Actions at high TRLs.

1.2 Methodology

Describe and explain the overall methodology, referring briefly, where necessary, to the concepts, models and assumptions that underpin your work.

- Explain how this will enable you to deliver your project's objectives.
- When relevant for your project, refer briefly to the aspects below:
 - Any national or international research and innovation activities whose results will feed into the project, and how that link will be established.
 - How expertise and methods from different disciplines will be brought together and integrated in pursuit of your objectives. If you consider that an inter-disciplinary approach is unnecessary in the context of the proposed work, please provide a justification.
 - For topics where the Work Programme indicates the need for the integration of social sciences and humanities, show the role of these disciplines in the project or provide a justification if you

consider that these disciplines are not relevant to your proposed project.

- How the gender dimension (i.e. sex and/or gender analysis) is taken into account in the project's research and innovation content.

⚠ Note: This section is mandatory except for topics which have been identified in the work programme as not requiring the integration of the gender dimension into R&I content.

⚠ Remember that that this question relates to the content of the planned research and innovation activities, and not to gender balance in the teams in charge of carrying out the project.

⚠ Sex and gender analysis refers to biological characteristics and social/cultural factors respectively. For guidance on methods of sex / gender analysis and the issues to be taken into account, please refer to <https://op.europa.eu/en/publication-detail/-/publication/33b4c99f-2e66-11eb-b27b-01aa75ed71a1/lanquage-en>

- How appropriate open science practices are implemented as an integral part of the proposed methodology. Show how the choice of practices and their implementation are adapted to the nature of your work, in a way that will increase the chances of the project delivering on its objectives. If you believe that none of these practices are appropriate for your project, please provide a justification here.

⚠ Open science is an approach based on open cooperative work and systematic sharing of knowledge and tools as early and widely as possible in the process. Open science practices include early and open sharing of research (for example through preregistration, registered reports, pre-prints, or crowd-sourcing); research output management; measures to ensure reproducibility of research outputs; providing open access to research outputs (such as publications, data, software, models, algorithms, and workflows); participation in open peer-review; and involving all relevant knowledge actors including citizens, civil society and end users in the co-creation of R&I agendas and contents (such as citizen science).

⚠ Proposals selected for funding under Horizon Europe will need to develop a detailed data management plan (DMP) for making their data/research outputs findable, accessible, interoperable and reusable (FAIR) as a deliverable by month 6 and revised towards the end of a project's lifetime. The DMP should describe how research outputs (especially research data) generated and/or collected during the project will be managed so as to ensure that they are findable, accessible, interoperable and reusable.

- ⚠ For guidance on open science practices and research data management, please refer to the relevant section of the [HE Programme Guide](#) on the Funding & Tenders Portal.

2. Impact

Impact – aspects to be taken into account.

Credibility of the pathways to achieve the expected outcomes and impacts specified in the work programme.

The results of your project should make a contribution to the expected outcomes set out for the work programme topic over the medium term, and to the wider expected impacts set out in the 'destination' over the longer term.

In this section you should show how your project could contribute to the outcomes and impacts described in the work programme.

2.1 Project's pathways towards impact

project's results are expected to make a difference in terms of the impact and duration of the project. The narrative should include a description of the project's impact.

For each project results would make towards (1) the outcomes specified in the longer term, specified in the respective destination and identified estimates where possible and meaningful.

of your project, and not R&I in general in this field.

Identify the specific benefits. Even if target groups are mentioned in general, you should be specific here, breaking target groups into parts where relevant to this project.

Identify potential barriers - arising from factors beyond the scope of the project - and determine whether the desired outcomes and impact are achievable. For example, other R&I work within and beyond Horizon Europe, market conditions; user behaviour. Indicate if these factors might evolve over the project period. If you propose, within or beyond your project, that you believe these factors could be wrong, or to address identified barriers.

Identify the critical risks inherent to the management of the project and the project's full proposal submitted at the 2nd stage of the procedure.

Needs and challenges that need addressing

Objectives to be achieved

Activities to conduct / methodologies to be used

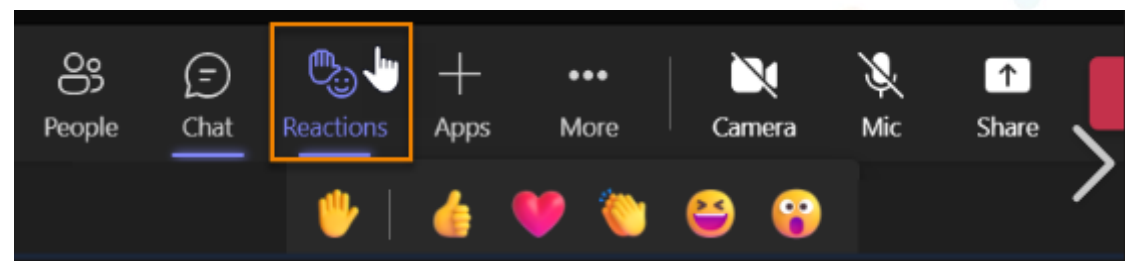
Outputs

Cross-cutting priorities

Target groups and stakeholders

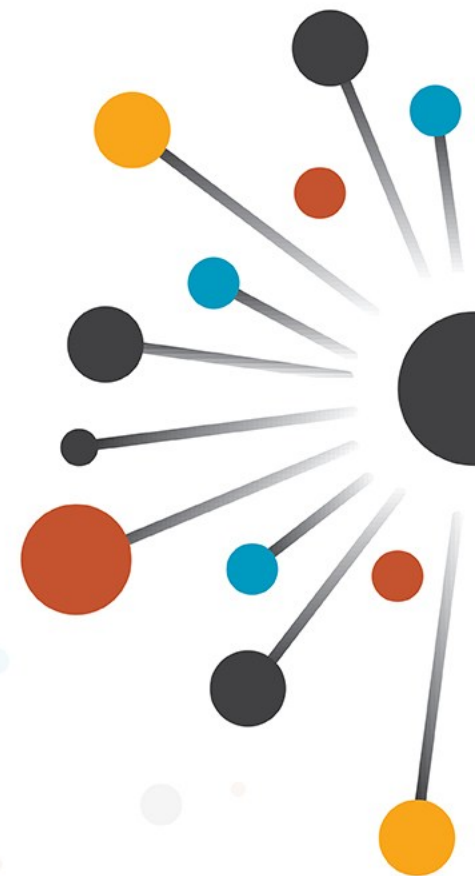
Fit or Not fit Horizon Europe Edition








FIT


NOT FIT




	FIT	NOT FIT
A consortium of 3 EU countries studies urban green corridors to support pollinator movement, but only collects observational data with no applied restoration.		
A consortium of 3 EU countries studies urban green corridors to support pollinator movement, but only collects observational data with no applied restoration.		 B
A consortium of 3 EU countries studies urban green corridors to support pollinator movement. The project will incorporate pilot restoration actions, demonstration of nature-based solutions, and co-creation with relevant stakeholders		


	FIT	NOT FIT
Researchers propose a project to map invasive species in one national park, promising policy recommendations only locally.		
Researchers propose a project to map invasive species in one national park, promising policy recommendations only locally.		
Researchers propose a project to map invasive species in one national park, promising policy recommendations only locally. The project will demonstrate how findings can inform broader EU-level management strategies, include pilot interventions or mitigation measures, and engage relevant stakeholders to ensure applicability, scalability, and measurable environmental impact beyond the single park.		

	FIT	NOT FIT
Multi-country partners investigate the role of wetlands in carbon sequestration and pilot small restoration measures in 2 regions.		
Multi-country partners investigate the role of wetlands in carbon sequestration and pilot small restoration measures in 2 regions.		

Komentar: Clear research + practical measures, measurable outcomes, EU relevance.



	FIT	NOT FIT
A startup wants funding to develop a “biodiversity app” to gamify birdwatching across Europe, but has no scientific methodology or measurable outcomes.		
A startup wants funding to develop a “biodiversity app” to gamify birdwatching across Europe, but has no scientific methodology or measurable outcomes.		 B
A startup wants funding to develop a “biodiversity app” to gamify birdwatching across Europe. The project will integrate rigorous data collection protocols, define indicators for biodiversity monitoring, and demonstrate how the app’s use will generate actionable insights for conservation policy and practice at the EU level, ensuring both scientific credibility and measurable environmental impact.		

	FIT	NOT FIT
Consortium wants to test native grassland restoration across 3 EU regions and include citizen science participation.		
Consortium wants to test native grassland restoration across 3 EU regions and include citizen science participation.		



Komentar: Multi-country, measurable outcomes, innovation in participation, aligns with call.

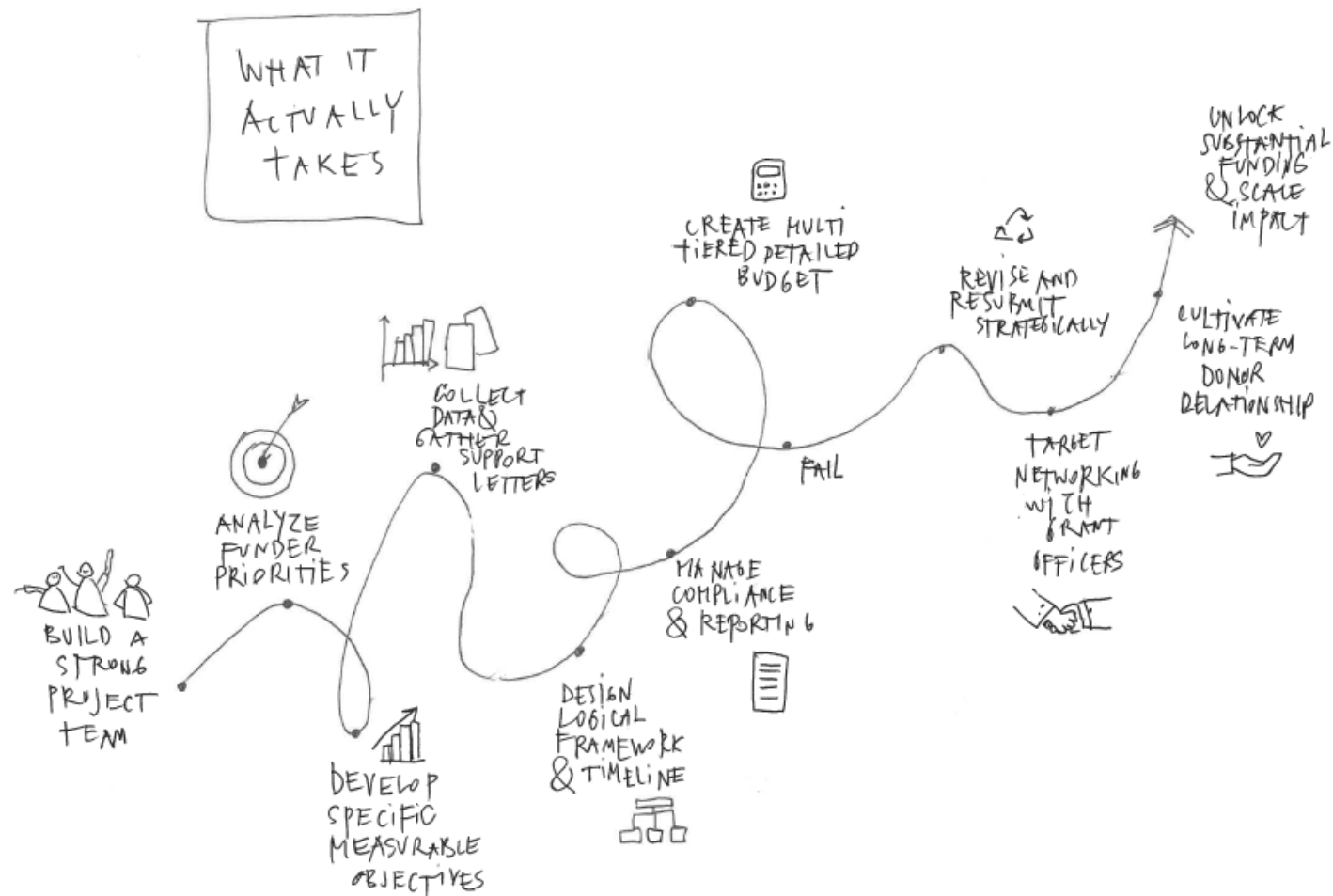
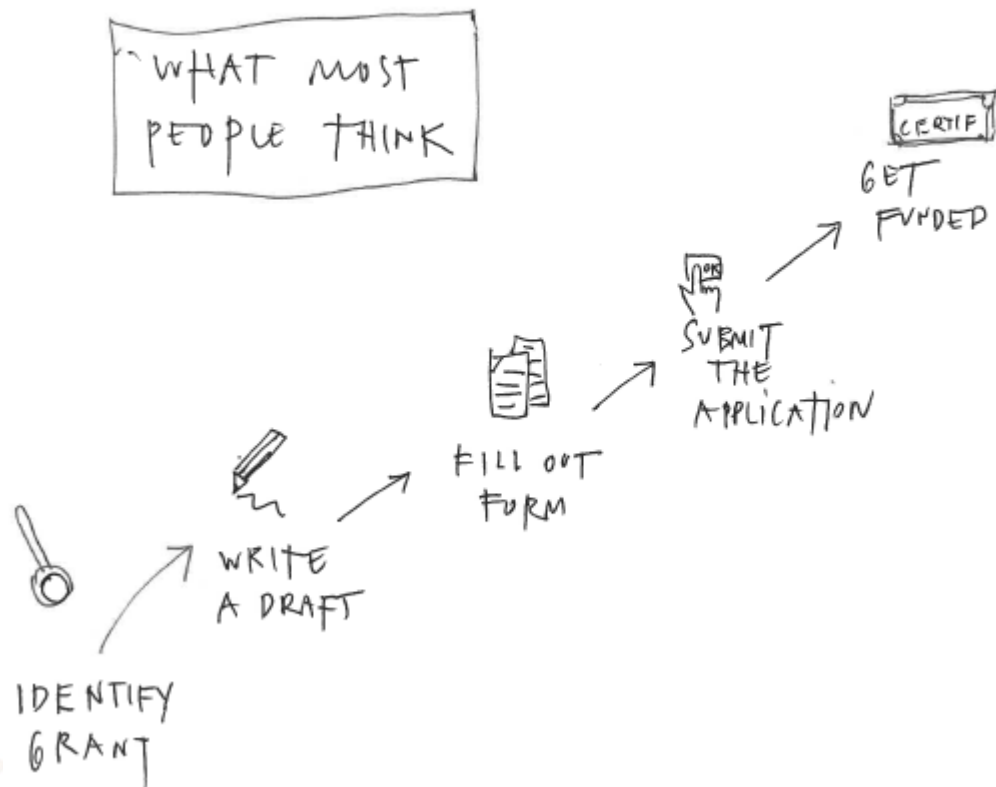
	FIT	NOT FIT
A regional NGO proposes planting native trees along a riverbank to increase biodiversity, with no monitoring or scientific evaluation.		
A regional NGO proposes planting native trees along a riverbank to increase biodiversity, with no monitoring or scientific evaluation.		X B
A regional NGO proposes planting native trees along a riverbank to increase biodiversity. The project will incorporate a structured monitoring framework, define clear ecological outcomes, and include evaluation methods to assess effectiveness and scalability, ensuring that the intervention delivers verifiable biodiversity benefits and informs broader riverine restoration strategies.		

	FIT	NOT FIT
A local school runs a citizen science biodiversity monitoring project and wants EU funding to expand within the town.		
A local school runs a citizen science biodiversity monitoring project and wants EU funding to expand within the town.		✗
A local school runs a citizen science biodiversity monitoring project and wants EU funding to expand within the town. The project will establish standardized monitoring protocols, define measurable outcomes, and show how the collected data can inform regional or EU-level biodiversity management and policy.		

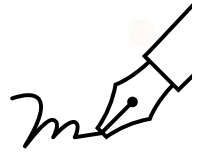
Praktični nasveti za pripravo odličnega projektnega predloga



How PEOPLE SEE GRANT WRITING



TOP 5



Ročna priprava

Začni z A4 listom
brez AI



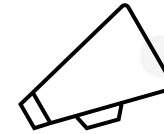
Interpunkcija

Namesto vejice
pika



Skladnost s **politikami EU**

in iniciativami



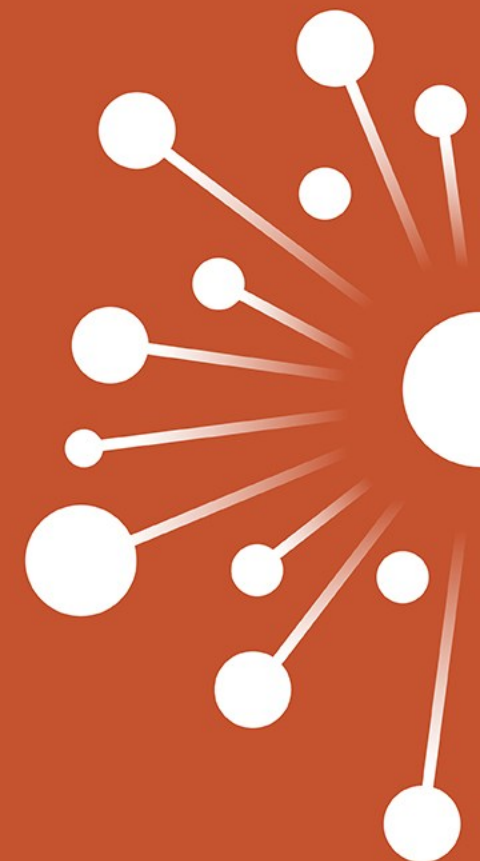
Natančno izražanje

vsaka **beseda**
ima pomen



Upravljanje s **časom**

. Bodi evalvator > register as an expert:
[Work as an expert | EU Funding & Tenders Portal](#)



Quick checklist before you write a proposal

Answer these *yes/no*:

1. Is the idea directly responding to the call *scope* and *expected outcomes*?
2. Are objectives measurable, realistic, and beyond state of the art?
3. Does the consortium include the right expertise + geographic diversity?
4. Does the project clearly articulate EU policy impact and dissemination?

If any answer is “no,” refine the idea or consider a different call.



The Community Research and Development Information Service (CORDIS)

- Database of previously funded EU Projects & Programmes
- Identify active research teams
- Review successful projects
- Identify a project aligned with your research theme
 - Filter by Country, Topic, Funding Instrument
- Locate potential collaborators – who are successful in your research area?



<https://cordis.europa.eu>

Ni dobrih ali slabih projektnih predlogov Horizon Europe, so le tisti, ki ustrezajo obsegu (fit the scope) in tisti, ki mu ne ustrezajo (don't fit the scope).



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Obzorje Evropa (Slovenija)

Government Administration

Ljubljana

Viri

[Horizon Europe calls for proposals: How to read and understand - EMDESK](#)

[Horizon Europe guide for addressing topics.pdf](#)

[Call analysis in Horizon Europe Step-by-step \(September 2023\) | Europa Media Trainings](#)

[Session-2-York-University Interpreting-a-Horizon-Europe-Funding-Call Final.pdf](#)

[standard-briefing-slides-for-experts he en.pdf](#)

<https://publications.jrc.ec.europa.eu/repository/handle/JRC146131>



Videti moramo celotnega slona.